

STATINTL Original Given to [REDACTED] per JFB instructions - 2 May 1975

WHAT SHOULD COME OUT OF THE CURRENT MBO THREE-COURSE  
RUNNING:

1. If the sampling base of presentations 1 and 2 was sufficient in size, and if the feedback was adequate, then a picture can be drawn for the Director that shows him how, and if, MBO is being done in the four Directorates.

2. Out of the three presentations should come feedback to allow us to make a judgment if the presentation is adequate to give more people a general understanding of MBO. The OTR Staff should also participate in the critique.

3. In the sense of recommendations, it is absolutely essential that the recommendations be made so that they are implementable in the world that is and not in a world people might like to see. There is not an EXDIR and the current Director gives no indication of wanting an EXDIR. There is a Comptroller who is acting as a Staff Officer and cannot be considered as a "poor man's EXDIR," upon whom can be hung the responsibilities to go into the four Directorates

and ramrod MBO principles. The real world also shows significant differences between and among the four Directorates.

4. This whole exercise is more timely and significant than we thought when we commenced it. For reasons unclear to me, the Presidential Commission has put much time and emphasis on the issue of "MBO in the CIA." They have also challenged the Director on using MBO in the DDO. I do not know the reasons for this.

5. It is therefore essential that we bear in mind all the above words because not only will we accomplish our own goal, but we can gratuitously be in the position to give the Director the fruits of the analysis which may indeed show him that things are not quite the way he believes. Forget the politics of the matter because I will sign the report, and if the fact is your sampling base shows that MBO appears to be clear in certain areas, then call your shots.

DD/A 75-2146

2 MAY 1975

MEMORANDUM FOR: Deputy to the DCI for the Intelligence Community

SUBJECT : Washington Area Imagery Transmission System

REFERENCE : [REDACTED] dtd 24 Apr 75

Sam:

1. I was somewhat surprised to receive reference commission from the Director regarding the establishment of a project office for designing, procuring, testing, and installing an imagery dissemination network within the Washington based Intelligence Community. The shock stemmed from the statement that "some initial funding will be required from FY 75 resources and that the remainder will have to come through programming of FY 76 funds", total of about [REDACTED]. Nowhere is there a citation of the source of funds, and in querying the Office of Communications, they indicated that they had noted that funds were not available in the Office of Communications. In pursuing this further with the Comptroller's office, I find that they have no knowledge of the requirement. We thus come to a grinding halt before we got started since there are no funds in this Directorate to entertain such an undertaking. I therefore refer this matter to you in hopes that you can juggle the right trees to provide the wherewithal to execute the program. 25X1A

2. As a matter for future form and procedure, I would appreciate the opportunity to chop on such proposals before they reach the Director's approval stage. I feel that the Agency is now placed in a very difficult position of having accepted a responsibility in behalf of the Community without the concurrence of the Directorate involved.

Signed: John F. Blake

John F. Blake  
Deputy Director  
for  
Administration

cc: Comptroller (per JFB/der; 6 May 75)

ADD/A:JNMcmahon:kmg (2 May 75)

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